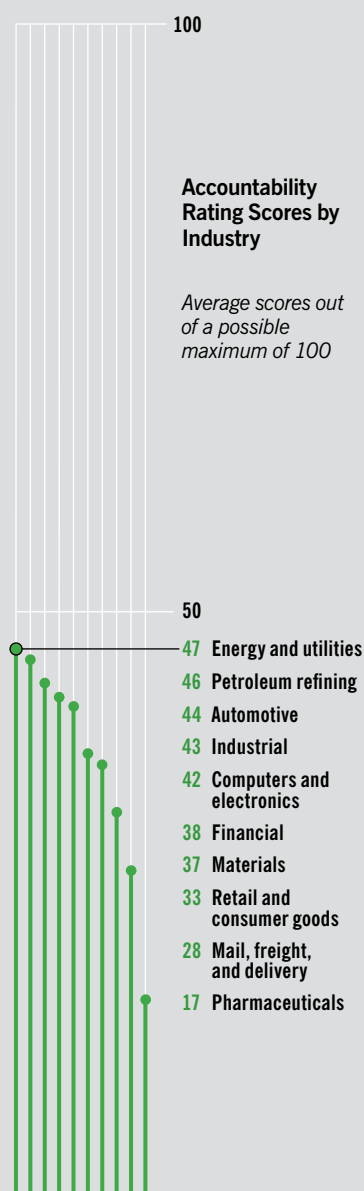


THE 2007 ACCOUNTABILITY RATING ▼

Ranking the world's largest companies by their effectiveness as managers of corporate social responsibility issues.

HOW THE INDUSTRIES MEASURE UP



Rank 2007	Rank 2006	Company	Global 500 rank	Accountability score	Sector	Region
1	2	BP	4	75.2	Petroleum refining	Europe
2	•	Barclays	83	68.5	Financial	Europe
3	28	ENI	26	67.9	Petroleum refining	Europe
4	7	HSBC Holdings	22	67.2	Financial	Europe
5	1	Vodafone	95	66.3	Computers and electronics	Europe
6	3	Royal Dutch Shell	3	66.0	Petroleum refining	Europe
7	11	Peugeot	68	63.7	Automotive	Europe
8	9	HBOS	58	62.0	Financial	Europe
9	30	Chevron	7	61.6	Petroleum refining	Americas
10	15	DaimlerChrysler	8	60.1	Automotive	Europe
11	•	Tesco	55	60.0	Retail and consumer goods	Europe
12	•	BASF	81	59.8	Materials	Europe
13	14	General Electric	11	59.1	Computers and electronics	Americas
14	•	ABN Amro	67	57.6	Financial	Europe
15	26	ING Group	13	56.9	Financial	Europe
16	25	E.ON	53	56.5	Energy and utilities	Europe
17	•	Statoil	78	56.1	Petroleum refining	Europe
18	17	Total	10	55.1	Petroleum refining	Europe
19	•	Repsol YPF	90	54.3	Petroleum refining	Europe
20	4	Électricité de France	63	54.3	Energy and utilities	Europe
21	•	Marathon Oil	92	54.2	Petroleum refining	Americas
22	13	General Motors	5	53.4	Automotive	Americas
23	•	Telefónica	77	52.9	Computers and electronics	Europe
24	22	Hewlett-Packard	41	52.6	Computers and electronics	Americas
25	•	Nestlé	56	51.7	Retail and consumer goods	Europe
26	10	Carrefour	32	50.1	Retail and consumer goods	Europe
27	16	Ford Motor	12	50.0	Automotive	Americas
28	•	Petrobras	65	49.8	Petroleum refining	Americas
29	33	Matsushita Electric Industrial	59	49.7	Computers and electronics	Asia
30	•	Toshiba	91	49.6	Computers and electronics	Asia
31	•	Procter & Gamble	74	49.1	Retail and consumer goods	Americas
32	21	Citigroup	14	48.6	Financial	Americas
33	41	Deutsche Telekom	60	46.7	Computers and electronics	Europe
34	•	Sony	69	46.4	Computers and electronics	Asia
35	27	Aviva	50	45.8	Financial	Europe
36	29	Fortis	20	44.5	Financial	Europe
37	•	Royal Bank of Scotland	54	44.0	Financial	Europe
38	23	Toyota Motor	6	44.0	Automotive	Asia
39	19	Volkswagen	16	43.8	Automotive	Europe
40	•	Société Générale	49	43.3	Financial	Europe
41	42	Siemens	28	42.7	Computers and electronics	Europe
42	•	Dexia	36	42.5	Financial	Europe
43	38	AXA	15	41.9	Financial	Europe
44	•	SK	98	41.8	Energy and utilities	Asia
45	24	Fiat	84	41.8	Automotive	Europe
46	•	France Télécom	82	41.5	Computers and electronics	Europe
47	31	BMW	88	41.0	Automotive	Europe
48	36	Exxon Mobil	2	40.3	Petroleum refining	Americas
49	•	UniCredit Group	97	39.9	Financial	Europe
50	•	Santander Central Hispano Grp.	75	39.4	Financial	Europe

• Not on last year's list.

Rank 2007	Rank 2006	Company	Global 500 rank	Accountability score	Sector	Region
51	34	ConocoPhillips	9	39.4	Petroleum refining	Americas
52	18	IBM	42	39.1	Computers and electronics	Americas
53	•	Credit Suisse	47	39.0	Financial	Europe
54	39	Deutsche Bank	35	38.4	Financial	Europe
55	32	Crédit Agricole	18	37.6	Financial	Europe
56	•	Hyundai Motor	76	37.5	Automotive	Asia
57	57	Sinopec	17	36.2	Petroleum refining	Asia
58	•	LG	73	36.2	Computers and electronics	Asia
59	37	BNP Paribas	25	36.1	Financial	Europe
60	40	UBS	27	35.8	Financial	Europe
61	•	Prudential	79	35.7	Financial	Europe
62	44	Honda Motor	37	35.3	Automotive	Asia
63	46	Samsung Electronics	46	35.3	Computers and electronics	Asia
64	•	Deutsche Post	57	34.7	Mail, freight, and delivery	Europe
65	43	Allianz	19	34.5	Financial	Europe
66	48	Nissan Motor	45	33.2	Automotive	Asia
67	45	J.P. Morgan Chase	31	31.6	Financial	Americas
68	50	Bank of America Corp.	21	31.6	Financial	Americas
69	64	State Grid	29	31.0	Energy and utilities	Asia
70	35	Hitachi	48	30.3	Computers and electronics	Asia
71	55	Assicurazioni Generali	30	29.6	Financial	Europe
72	•	Munich Re	100	29.3	Financial	Europe
73	49	Verizon Communications	39	29.1	Computers and electronics	Americas
74	•	Altria Group	71	28.6	Retail and consumer goods	Americas
75	•	Merrill Lynch	70	28.5	Financial	Americas
76	•	Goldman Sachs Group	72	27.9	Financial	Americas
77	47	Nippon Telegraph & Telephone	40	27.7	Computers and electronics	Asia
78	•	Metro	62	27.2	Retail and consumer goods	Europe
79	•	Morgan Stanley	61	26.3	Financial	Americas
80	63	China National Petroleum	24	26.0	Petroleum refining	Asia
81	52	Home Depot	44	25.3	Retail and consumer goods	Americas
82	•	Zurich Financial Services	85	25.1	Financial	Europe
83	•	Target	96	24.1	Retail and consumer goods	Americas
84	53	American International Group	23	22.7	Financial	Americas
85	•	U.S. Postal Service	64	21.9	Mail, freight, and delivery	Americas
86	•	Gazprom	52	21.8	Petroleum refining	Europe
87	58	Wal-Mart Stores	1	20.3	Retail and consumer goods	Americas
88	54	McKesson	38	19.7	Pharmaceuticals	Americas
89	•	Boeing	87	19.3	Automotive	Americas
90	•	Kroger	80	19.0	Retail and consumer goods	Americas
91	56	Pemex	34	18.5	Petroleum refining	Americas
92	•	UnitedHealth Group	66	16.8	Financial	Americas
93	•	AT&T	86	16.7	Computers and electronics	Americas
94	•	AmerisourceBergen	89	16.7	Pharmaceuticals	Americas
95	60	Valero Energy	43	14.8	Petroleum refining	Americas
96	•	Mittal Steel	99	14.2	Materials	Europe
97	•	Cardinal Health	51	13.7	Pharmaceuticals	Americas
98	•	State Farm Insurance	93	12.8	Financial	Americas
99	62	Berkshire Hathaway	33	10.1	Financial	Americas
100	•	Costco Wholesale	94	8.9	Retail and consumer goods	Americas

SURVEY METHODOLOGY

The Accountability Rating is a proprietary tool developed by AccountAbility, a London think tank, and CSRnetwork, a British consultancy. It measures the extent to which companies have built responsible practices into the way they do business and looks at how well they account for the impact of their actions on their stakeholders. Companies earn a score in each of four categories, for a maximum of 100. The categories are:

- **Strategy.** Does the core business strategy integrate social and environmental targets with financial ones?
- **Governance.** Do senior executives and the advisory board consider stakeholder issues when setting strategy and formulating corporate policy?
- **Engagement.** Does the company engage in dialogue with people who have an interest in, may be affected by, or may affect its business?
- **Impact.** Has the company been involved in any controversies covered by the media? What is its carbon footprint? Has it worked with other companies to engage stakeholders?

The Accountability Rating is based on publicly available information, primarily annual social and environmental reports published before July 15, 2007. The companies analyzed are the 100 largest companies in the FORTUNE Global 500 (up from 64 last year). Since the 2005 rating the methodology has evolved. The strategy domain goes beyond analysis of declared intentions and is now more focused on identifying corporate actions to address material nonfinancial issues. The impact domain is new this year and is based on information provided by Asset4, a Swiss investment-research organization. Companies are penalized for not improving their practices from year to year.

Both AccountAbility and CSRnetwork have clients, partners, and members among the companies surveyed. However, neither organization considers those relationships, nor any gifts or other influences, in evaluating the companies. Further information and a detailed statement of methodology are accessible at accountabilityrating.com.